### AT A GLANCE

#### MAIN PRODUCTS

- **Specialty Steel**
  - Specialty steel for automotive parts, industrial machinery parts, electrical machinery parts, construction, tool steel, etc.
  - Specialty steel products and materials manufacturing, distribution, raw material sales, transportation and logistics

- **High Performance Materials and Magnetic Materials**
  - Stainless steel, nickel-based alloys, electrical and electronic parts, magnetic material products (OA·FA motors, automotive meters, sensors, measuring device components, etc.), alloy powder (magnetic powder for HEV), titanium products (medical titanium alloys, shape-memory alloys), welding wire

- **Parts for Automobile and Industrial Equipment**
  - Die forging, precise hot forging, welded parts (automotive parts and bearing races) / Open die forging (parts for boats and ships, industrial machines, heavy electric machines, steelmaking equipment, chemical equipment, oil drilling rigs, and spacecraft and aircraft) / Casting (manganese railway rails, components for automobiles, industrial machines, electric machines and furnaces, advanced cast steel products, etc.) / Engine valves, compressors, hydraulic equipment, machine tool parts

#### SHARE OF NET SALES

<table>
<thead>
<tr>
<th>Percentage</th>
<th>Specialty Steel</th>
<th>High Performance Materials and Magnetic Materials</th>
<th>Parts for Automobile and Industrial Equipment</th>
</tr>
</thead>
<tbody>
<tr>
<td>38.2%</td>
<td>34.0%</td>
<td>20.2%</td>
<td></td>
</tr>
</tbody>
</table>

#### NET SALES

<table>
<thead>
<tr>
<th>Year Ended March 31 (Millions of Yen)</th>
<th>Specialty Steel</th>
<th>High Performance Materials and Magnetic Materials</th>
<th>Parts for Automobile and Industrial Equipment</th>
</tr>
</thead>
<tbody>
<tr>
<td>2018</td>
<td>300,000</td>
<td>300,000</td>
<td>150,000</td>
</tr>
<tr>
<td>2019</td>
<td>200,000</td>
<td>200,000</td>
<td>100,000</td>
</tr>
</tbody>
</table>

#### OPERATING INCOME

<table>
<thead>
<tr>
<th>Year Ended March 31 (Millions of Yen)</th>
<th>Specialty Steel</th>
<th>High Performance Materials and Magnetic Materials</th>
<th>Parts for Automobile and Industrial Equipment</th>
</tr>
</thead>
<tbody>
<tr>
<td>2018</td>
<td>8,000</td>
<td>30,000</td>
<td>4,000</td>
</tr>
<tr>
<td>2019</td>
<td>6,000</td>
<td>20,000</td>
<td>3,000</td>
</tr>
</tbody>
</table>

---

SPECIALTY STEEL

HIGH PERFORMANCE MATERIALS AND MAGNETIC MATERIALS

PARTS FOR AUTOMOBILE AND INDUSTRIAL EQUIPMENT
MAIN PRODUCTS
Steelmaking equipment, industrial furnaces and facilities, environmental equipment (for drainage, exhaust, waste disposal and treatment facilities), machine tools, machine maintenance

SHARE OF NET SALES
(\%)

NET SALES
Years ended March 31
(millions of yen)

OPERATING INCOME
Years ended March 31
(millions of yen)

MAIN PRODUCTS
Sale of Group company products, welfare services, real estate and insurance business, golf course management, analysis business, outside software sales business

SHARE OF NET SALES
(\%)

NET SALES
Years ended March 31
(millions of yen)

OPERATING INCOME
Years ended March 31
(millions of yen)